

Message

From: Ho, Yenhung [Ho.Yenhung@epa.gov]
Sent: 12/14/2020 7:44:06 PM
To: Shari.Ring@cadmusgroup.com
CC: Albright, David [Albright.David@epa.gov]
Subject: RE: [EXT] CES revised plan for Mendota Financial Responsibility

Hi Shari,

I agree with you that we should only answer technical questions on the call. I expect that we won't make any determination about their proposed approach to FR until receiving any feedback from HQ and/or during the call.

Thanks,
Calvin

From: Shari Ring <Shari.Ring@cadmusgroup.com>
Sent: Monday, December 14, 2020 11:07 AM
To: Ho, Yenhung <Ho.Yenhung@epa.gov>
Subject: FW: [EXT] CES revised plan for Mendota Financial Responsibility

Hi Calvin,

I suspect that CES is going to propose something a bit "un-standard" for their approach to financial responsibility. In that case, approving it would be a judgment call by EPA, so I assume that we should not provide any determination as to the appropriateness of what they propose during the call.

We can answer their "technical" questions on the phone, and be informed to have a conversation with you and David later.

Does that line up with your expectations? Let me know if you want to discuss before or after the call with CES.

From: Rebecca Hollis <rhollis@cleanenergysystems.com>
Sent: Monday, December 14, 2020 1:55 PM
To: Natalie Nowiski <NNowiski@slb.com>; Ho, Yenhung <Ho.Yenhung@epa.gov>; Shari Ring <Shari.Ring@cadmusgroup.com>; Albright, David <Albright.David@epa.gov>; 'Kevin Casey' <kevin@beaufortrosemary.com>; gardner.sa@gmail.com
Cc: Jaime Rooke <Jaime.Rooke@cadmusgroup.com>
Subject: [EXT] CES revised plan for Mendota Financial Responsibility

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All,

In preparation for our updated Financial Responsibility discussion tomorrow, please find the attached slides for our Mendota CCS project.

We will review these in detail during our call. Please treat this information as preliminary and confidential.

Looking forward to the discussion.

Thank you and best regards,
-Rebecca

Rebecca Hollis
Director Business Development -

CLEAN ENERGY SYSTEMS



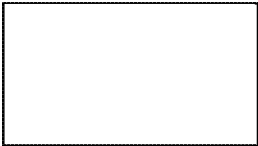
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Rancho Cordova, CA 95670

Main: 916-638-7967

Mobile: 916-798-4114 ← *please use this number while CES is working remotely*

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